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GUIDE

The Art of the SaaS Deal:

22 Powerful Negotiation Strategies Paying attention
 to key negotiation
 factors will lead
 you to success.

- The Sastrify Team

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The Dos & Don'ts of SaaS Negotiation

Modern companies rely heavily on SaaS tools across various departments. SaaS tools are used for project management, collaboration, communication, marketing automation, customer relationship management plus more.

Sign a fair, reasonable SaaS contract, and you enjoy a return on investment that can drive your business forward.

But, sign an unfavorable contract that leaves significant money on the table, and you'll discover that your SaaS contracts are a drag on your bottom line.

Looking for assistance going into your next SaaS contract renewal? Follow these Dos and Don'ts of SaaS Negotiation.

DOS & DON'TS of SaaS Negotiation





SETTLE FOR INACCURATE INFORMATION

Be thorough and comprehensive as you prepare for SaaS negotiations.

TAKE CONTROL OF TIME

Starting negotiations as early as possible will give you a clear advantage.

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PLAN	B	
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CREATE A BACKUP PLAN

Check competitor's price that is lower or otherwise more favorable.

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BE PREPARED

Create a strategic plan to bring the best possible outcome for your company.

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UNEXPECTED Make key decisions that

PLAN THE

A B C D

limit your risk. Things may change over the process.

DO THE RIGHT QUESTIONS

Ask specific questions and get answers in writing. Don't assume anything!



UNDERSTAND YOUR COMPANY NEEDS

Difference between musthaves and nice-to-haves when you're negotiating.





RATIONALE FOR

LOWER PRICES

SaaS providers always have flexibility to provide discounts.



ENTER NEGOTIATIONS ALONE

You can get experience on your side by hiring support for your negotiation.

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ACCEPT THE FIRST OFFER

Skip the first offer and move to a second round. Their first offer isn't their best offer.



FOCUS ON SMALL GOALS

Break the negotiation into small goals and focus on meeting those ones.

THINK WHAT YOU'LL SAY

Plan out what you'll say before the negotiations begin.



FIND BALANCE

Many negotiators are either too friendly or too tough. It's important to strike a balance.



How soon should you start thinking about SaaS negotiations?

Typically **3–5 months ahead of the expiration date**, depending on the length of the contract and how detailed and intensive you expect negotiations to be. If you don't want to look into competitor tools, then 3 months is enough. If you would like to look at the competition and eventually want to do a POC, then there should be at least 4-5 months time for this.

At Sastrify, we support our clients by providing renewal alerts that give them plenty of time to create and execute a negotiation strategy that delivers favorable results.

Take Control of Time (By Starting Early)

All SaaS vendors have a sales cycle they like to get prospects and users into. When your renewal date starts to get closer, you'll notice one of two approaches that your vendor will use:

1. Proactive Outreach into an unfavorable contract.



2. Silence

Some SaaS vendors won't say a word. They will hope that you let your subscription auto-renew (sometimes at a higher rate) without them saying a word.

You can take your own approach to SaaS negotiation, whether you're exploring new tools or renewing an existing one. Start negotiations as early as possible. The benefits of starting early are two-fold.

First, when you start early you have plenty of time for back and forth. Vendors like to start late because they can force users into a rushed decision - typically at rates that are higher than the user would like.

Second, you need time to look at competitor tools that offer the same features and functions. Even if you don't want or need to change SaaS providers, it's helpful to create a sense of competition that you can use as a lever in your negotiations.

Your vendor will reach out relatively close to your expiration date. They are trying to create urgency where none should exist. The urgency can force you

Create a Backup Plan

As noted above, whether or not you're interested in switching SaaS providers, you must have a backup plan. You need to be able to go to your existing provider and show them a competitor's price that is lower or otherwise more favorable.

As a rule of thumb, negotiate with 2 alternative solutions or 2-3 vendors in total, whether you're looking for a new tool or evaluating your options at the end of an existing contract. The experience of going through negotiations with 2 similar SaaS providers can be illuminating and give you actionable intelligence that helps you close the best possible contract.

Plan for the Unexpected

Things will change for your company and for the SaaS provider over the course of a lengthy contract. Plan for the unexpected by making key decisions that limit your risk. For example, here are some don'ts to pair with this do:

- grow in the near future to necessitate the additional licenses.
- currently available (but that's "coming soon").

In short, try to agree to SaaS contracts that account for as many eventualities within your organization as possible. You can't anticipate every twist and turn in your company's existence, but don't make big assumptions about what the future will hold.

PLAN B

• **Don't** sign up for more licenses than you need, assuming that your organization will

• **Don't** sign a contract that's too long for a SaaS tool that's new to your company.

· Don't choose or switch providers based on promises of a must-have feature that's not



Focus on Small Goals and Specific Steps

You'll eventually want to negotiate the full scope of the contract, but don't go into negotiations with a scattershot approach. Instead, break the negotiation into small goals that your company has, and then focus on meeting those small goals over specific steps.

Without focus, vendors will use their depth of experience to overwhelm you with information and attempt to upsell you on features you don't need.

Smaller goals & steps that you can create include:

- Deciding on the **number of licenses** your company needs.
- Agreeing on implementation costs. .
- Outlining the negotiation process. .
- .
- Coming to terms on payment. .
- Talking about SLAs and additional training hours. •

There are likely to be other goals you should create and steps you should take that are unique to your business. Create a roadmap that includes these goals and steps as part of your initial negotiation plan.

Negotiating a reasonable subscription price (based on benchmarks).



Go Into Negotiations Prepared

Starting early isn't enough. You need to create a strategic negotiation plan that will result in the best possible outcome for your company. Your plan should include 3 things:



1. A Ceiling

What's the highest price you're willing to pay for a SaaS tool? By setting a ceiling, you know your boundaries before negotiations ever begin.

Some companies aren't sure what a fair price would be for a given SaaS tool. That's where Sastrify can be immensely helpful. We offer a database of SaaS benchmarks that lets you know what to expect for different service levels of various SaaS products.



2. A List of Must-Haves

What are your must-have features and capabilities? In too many cases, companies pay a premium for access to features and capabilities that they don't want, need or use. By downgrading to a lower service plan with fewer features, these companies could discover savings without sacrificing functionality.

Make sure you're paying for the right number of licenses, that you are getting the level of support your team needs, that you have access to the features within the product that are essential, etc.

3. A Group of Credible Alternatives Again, you need a credible group of alternatives to start any successful negotiation. You don't want to wait for negotiations with one SaaS product to reach an impasse before you start exploring other options.

Negotiation is an art form, something akin to playing chess. Go into the duel fully prepared for the back-and-forth that characterizes almost all negotiations. Without a plan and without preparing, you're ceding the advantage to the SaaS provider from the start.



Think Through What You'll Say

As mentioned above, SaaS providers are typically skilled negotiators because they are going through new contract and renewal processes all the time. It's vital that you plan out what you'll say before the actual negotiations begin - your words matter. Before negotiations, think through your primary talking points. Talking points might address:

- What you need vs. what you don't need from the tool.
- Rationales for requesting a lower price.

Try to imagine the SaaS providers talking points, too. They will be prepared to meet your objections and to stand firm at prices higher than you'd like to pay. Create rejoinders for their talking points so that you can more effectively dictate the terms of the negotiation.



Through the negotiation process, you need to ask the right questions. Don't assume anything.

Start by asking the right questions internally. How is the SaaS tool being used? What value is it creating for the organization? What do internal power users think about it? You can create a survey to capture quantitative data, and then follow-up by gathering qualitative data through conversations with stakeholders.

Then ask the right questions of the SaaS provider. Again, don't assume anything. If you have important must-haves around licenses, level of support, implementation support and costs, annual overage costs, key features, etc., make sure that you ask specific questions and that you get the answers in writing (as part of the contract).

Feedback on how your company uses the tool and what value it does (or does not) deliver.





There's a huge difference between must-haves and nice-to-haves when you're negotiating SaaS contracts. Typically, vendors try to sell features that their users don't actually need things like professional training sessions. End users within your company will appreciate these additional features, but they won't be aware of the additional cost and related ROI.

We've already stated the importance of asking questions internally. Ask probing questions about how much your team members use certain features and what value those features deliver. You may find that some of the features you thought were must-haves are actually nice-to-haves that you can eliminate to get down to a lower service level.



Must-have

At Sastrify, we have a buy-less mentality. Eliminating unnecessary features to move down to a lower-priced plan is one of the fastest and easiest ways to reduce your spend and increase your ROI.

Understand What Your Company Needs





SaaS providers always have flexibility to provide discounts. Getting a discount is all about negotiation tactics, including picking the best time to haggle, dealing with the right person, and considering the perfect value. One thing for certain is that it is a give and take situation, only you start requesting to take first. You keep poking until the person on the other end gives in. You need a compelling reason why a discount makes sense – a rationale.

For example, imagine you've found a better price for a similar service through a competitor. It's completely natural to ask the provider to match or come close to matching that lower price. Or you can always offer to give in one area in exchange for a lower price – like offering to extend a 2-year contract to a 3-year contract for a lower rate. You can also offer to pay completely upfront or to accelerate the signing of the contract in exchange for a lower price.

Again, planning is essential. Think about the levers you have to use, the rationales you can create, in an effort to secure a lower subscription price.

Find the Right Balance

Many novice negotiators are either too friendly or too tough. That is, they stray to the extremes of the relationship-building spectrum, which is not good for achieving the desired results. It's always important to strike a balance - to be congenial without becoming a pushover.

This is even more true in the digital age when negotiations are often conducted via Zoom or other online meeting software. It's harder to build relationships when you're not meeting face-to-face, so practice building a positive relationship while remaining as firm as possible. Strike the right balance, and you'll find that the negotiations go smoothly and that you get closer to achieving your objectives.



Enter Negotiations Alone

We've already noted that SaaS providers have a great deal of negotiation experience. You can get experience on your side by hiring support for your negotiation. At Sastrify, that's one of the primary services we provide our clients - support that moves negotiations forward as quickly as possible and toward positive outcomes.



Be thorough and comprehensive as you prepare for SaaS negotiations. That means gathering complete and accurate information internally from your team - data on how SaaS tools are being used and what kind of return on investment they are delivering. Plus gathering complete and accurate information from the SaaS provider – details on what your company will get from the tool, and a realistic forecast of how it will impact efficiency, productivity and the bottom line.

SaaS providers are going through negotiation processes week after week with various users. Over time, SaaS providers become quite good at dictating the timeline, upselling their users, and generally coaxing as much revenue as possible from users. If you go into the negotiation with incomplete or inaccurate information, you're putting yourself at an immediate disadvantage.



OFFER 1



In almost all cases, skip the first offer and move to a second round. SaaS providers rarely (if ever) make their first offer their best offer.

When you get to the second round, you'll start to get better pricing, and you'll start to get a better feel for how the negotiation might progress.

Keep in mind the context, though. There are occasions when SaaS providers use urgency tools that really do create a better deal for users. Keep in mind that you have access to a database of price benchmarks when you work with Sastrify. These benchmarks provide the context you need to make an informed decision about SaaS contracts.



Powerful **Negotiation Strategies**



Negotiate at Fiscal Year-End

Engage in negotiations when companies are eager to meet annual sales targets. This period often sees sales teams more willing to offer discounts to close deals and hit quotas. Timing is key; align your discussions with the company's fiscal calendar for maximum effectiveness.



3

Bundle Products for Bigger Discounts

Purchase multiple products or services together to secure bundling discounts. Ensure the bundle meets your needs and evaluate the value of each component. Bundling can lead to increased savings and simplified vendor management.

Group or Consortium Buying

Pool resources with other organizations to form a buying group, leveraging collective purchasing power for better terms and lower prices. This approach is especially beneficial for smaller entities but requires coordination and a clear understanding of combined needs.





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Opt for Yearly Billing for Better Terms

Choose yearly over monthly billing for potential savings and favorable contract terms. Vendors often reward longer-term commitments with discounts, but assess your long-term needs and financial flexibility before committing.

Request a Price Match Guarantee

Challenge vendors to match or beat competitors' pricing for similar products or services. This requires market research and an understanding of competitors' offerings. Ensure comparisons are fair and consider features, quality, and support.



Utilize Auto-Renewal Flexibility

Take advantage of auto-renewal settings, if available. This can give you negotiation leverage at renewal time, as you can choose to disable auto-renewal and discuss terms more favorably. Check contract terms for any clauses related to auto-renewal settings and implications.



Maintain Discounts in Renewals

Strive to keep any initial contract discounts when renewing. This involves negotiating to have the same, or similar, discounted rates carried over into new contract periods, especially if your previous terms were satisfactory.

THE ART OF THE SAAS DEAL: 22 POWERFUL NEGOTIATION STRATEGIES





Include Future Feature Guarantees

Negotiate to ensure access to future product features or updates within your current pricing structure. This protects you from additional charges as new features are rolled out and ensures you benefit from the latest developments.



Negotiate Add-Ons or Free Features

Work to include additional features or services in your package at no extra cost. This can enhance the value of your purchase without increasing the price.



Leverage Competitive Quotes

Use quotes from competitors as leverage in your negotiations. Presenting alternative offers can prompt your current provider to match or better the terms, ensuring you receive the best possible deal.



Seek Early Payment Incentives

Some vendors offer discounts or favorable terms for paying early. This can be a win-win, as you save money while the vendor benefits from improved cash flow.



Ask for Volume Discounts

The more you purchase, the more you can potentially save. Negotiate discounts based on the volume of your purchase, as many vendors offer scaled pricing based on quantity.



Request Multi-Year Contract Discounts

Committing to a multi-year contract can secure lower rates. Vendors value long-term commitments and are often willing to offer attractive discounts for extended contracts.



Explore Customized Pricing Options

Instead of accepting standard packages, negotiate for pricing that specifically aligns with your usage and needs. Customized plans can often lead to better value and cost savings.



Request Trial Extensions for Evaluation

If you're still assessing a product, ask for an extended trial period. This allows you more time to evaluate the product thoroughly before making a financial commitment.

THE ART OF THE SAAS DEAL: 22 POWERFUL NEGOTIATION STRATEGIES







Collaborate on a Case Study or Testimonial

Offer to provide a case study or testimonial in exchange for a discount or added value in your deal. This can be a low-cost way for the vendor to gain marketing material while you benefit from reduced costs.





Negotiate a Better Termination Clause

Work towards a contract with a more favorable termination clause. This provides flexibility and protection should you need to exit the contract early.



Negotiate a Price Freeze for Future Renewals

Aim to lock in your current rate for future renewals, protecting yourself from potential price increases. This ensures budget predictability over the long term.



Request Performance-Based Pricing

Suggest pricing that aligns with the performance or results delivered by the product or service. This can be especially effective for services where outcomes are measurable and directly linked to the vendor's performance.



Leverage Historical Spending

Use your past spending history with the vendor as a negotiation tool, especially if you've been a consistent and significant customer. This can demonstrate your value to them and justify better terms.



Ask for Training or Support Services

Negotiate to include training or enhanced support services in your contract. These additional services can add significant value, especially for complex products.





Request Referral Discounts or Benefits

Ask if there are benefits or discounts available for referring new customers. This can be a mutually beneficial arrangement, rewarding you for bringing in new business while the vendor gains additional clients.

THE ART OF THE SAAS DEAL: 22 POWERFUL NEGOTIATION STRATEGIES



Get the SaaS **Negotiation Support You Need**

There's no reason for your company to go into SaaS negotiations alone. At Sastrify, we have a track record of helping companies properly benchmark SaaS pricing and navigate negotiations to reach the desired outcome.

Are you looking to save on your SaaS spend? Getting started with Sastrify is fast and easy.





Let us help you so that you can focus on what matters most: your business. Get in touch with us! hello@sastrify.com or sastrify.com

Book a Demo

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STATUS	TOOL OWNER	ANNUAL COST	RENEWAL	
LIP FOR REALWAY		2,511.73 EUR	22 Oct 2021 ()	1
IN NEGOTIATION	R	2,511.73 EUR	Custom	1
ACTIVE		2,511.73 EUR	Custom	I
AGNVE	6	2,511.73 EUR	Custom	1
AGTIVE	0	2,511.73 EUR	Custom	1
ASTIVE	8	2,511.73 EUR	Custom	

Get started with Sastrify

With Sastrify, SaaS buyers can achieve major savings on their software subscriptions – loved by hundreds of customers around the world.

Our SaaS procurement experts discover and negotiate the best prices on the market for SaaS licenses, and our automated platform gives businesses full visibility to optimize your SaaS stack.



Loved by hundreds of customers around the world:



